

@Y]dn][Yf`GhUfh!i d`C bgU]. `? =
fYj c`i h]cb]Yfh`X]Y`<chY``Yf]Y`°

@Y]dn][Yf`GhUfh!i d`C bgU]`fYj c`i h]cb]Yfh`X]Y`<chY``Yf]Y`a]h
Ui hcbca Yf`? ði bhYfghðhnhYf`HY`YZcb_ca a i b]_Uh]cb`i bX
j YfVYggYfh`XYb`GYfj]W`"



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@Y]dn][ž'8Yi hgW`UbX`!`ð`XYf`<chY``Yf]Y`ghY`Yb`gdUbbYbXY
NY]hYb`VYj cf`'8 Ug`@Y]dn][Yf`GhUfh!i d`C bgU]`a UW`h'a]h'gY]bYb
Ui hcbca Yb`? ð@Ögi b[Yb`ZÖf`<chY`g'a ÅW`h][`: i fcfY`"BUW`Y]bYf
bYi Yb`:]bUbn]Yfi b[gfi bXY`j cb`%A]`]cb`9i fcž`i bhYfghðhnh] cb
VY_UbbhYb`DYfgÖb`]W`_Y]hYb`Ui g`XYf`<cgd]hU`]hm!6fUbW`Yž`\\Uh`XUg
I bhYfbY`a Yb`[fc»Y`D`ÀbY`ZÖf`X]Y`Ni _i bZh`HcV]Ug`?cY`\\Yfž`XYf
7CC`j cb`C bgU]ž`g_]nn]Yfhž`k]Y`X]Y`? =`_Ugg]gW`Y
FYnYdh]cbgUi Z[UVYb`Ui hcbca `ØVYfb]a a h`'8Uni `[Y`\\ÖFYb`b]W`h
bi f`X]Y`6YUbhk cfhi b[`j cb`GhUbXUfXZfU[Ybž`gcbXYfb`Ui W`X]Y
9bh[Y[YbbU`a Y`j cb`6i W`i b[Ybž`X]Y`ŸbXYfi b[`j cb
FYgYfj]Yfi b[Yb`i bX`i a ZUb[fY]W`Y`FYgYfj]Yfi b[g!7`YW_g`"8]YgY
ðbcj Uh]cb`_ÖbbhY`X]Y`<chY``Yf]Y`fYj c`i h]cb]YfYbž`[Ub`n`]a`G]bbY
XYf`ghY][YbXYb`; ÅghYYfk Ufhi b[Yb`i bX`XYg`k UW`gYbXYb`8fi W_gž

?cghYb`ni`gYb_Yb"

@Ui`h`U\`[`n"XY`"]Y[`h`XYf`GW\`ØggY`ni`X]YgYa`K`UbXY`"]b`gdYn]Y`
ZØf`X]Y`<`chY`"Yf]Y`hfU]b]YfhYb`C`dYb!Gci`fW!`?`≠A`cXY`"Ybž`X]Y`]b`
9i`fcdU`[`Y\`cghYh`k`YfXYb`"9]b`Yb`cfa`Yf`J`cfhY]`"]gh`XYf`
&(`#`!GYfj`]W`ž`XYf`"]b`a`Y\`fYfYb`GdfUW`Yb`j`YfZØ[`VUf`"]gh`i`bX`g]W`
gc[`Uf`XYa`GdfYW`hYa`dc`XYf`;`ÀghY`UbdUggh`6YfY]hg`ØVYf`+\$`
Dfc`nYbh`XYf`5bfi`ZY`]b`<`chY`gž`X]Y`C`bgU]`bi`h`nYbž`k`YfXYb`
Ui`h`ca`Uh]g]Yfh`VYUfVY]hYhž`k`Ug`ni`9]bgdUfi`b[`Yb`j`cb`Yhk`U`Y]bYa`
8f]h`hY`"XYf`UXa`]b]ghfUh]j`Yb`DYfgcbU`_cghYb`ZØ\`fh"

9b`hgdUb`b`hYg`5fVY]hYb`i`bX`ni`Zf]YXYbY`;`ÀghY`

8]Y`F`YU`_h]cbYb`XYf`<`chY`]Yfg`g]bX`Xi`fW`k`Y[`d`cg]h]j`"J]Y`Y`
VYf]W`hYb`j`cb`Yb`hgdUb`b`hYfYb`5fVY]hgUV`Ài`ZYb`i`bX`ni`Zf]YXYbYfYb`
;`ÀghYb`"≠`Y]bYa`k`Y]hYfYb`GW`f]hh`d`Ub`h`C`bgU]ž`ni`g`Àh`"]W`Y`
DfcdYfh`m`A`UbU[`Ya`Yb`h`GmghYa`Y`ni`]b`hY[`f]YfYbž`i`a`Y]b`
i`a`ZUggYbXYg`?`≠2`_cgmghYa`ZØf`<`chY`g`ni`g`W`UZZYb`"K`c`Z[`Ub[`A`"
BYi`a`Ubbž`Y]b`Y\Ya`U`][`Yf`79C`j`cb`F`UX]ggcbž`Vf]b[`h`X]Y`
<`YfUi`gZcfXYfi`b[`Yb`XYf`6fUbW`Y`Ui`ZXYb`Di`b`_hž`]bXYa`Yf`VYhcbhž`
XUgg`X]Y`d`fU`_h]gW`Yb`5bk`YbXi`b[`Yb`j`cb`?`=]b`XYf`<`cgd]hU`]hm!`
≠Xi`ghf]Y`V]g\Yf`ghUf`_`\]b`hYf\Yf\]b`_hYb`"8Yb`bcW`g]Y\`h`Yf`]b`
C`bgU]`Y]bY`j`]Y`j`YfgdfYW`YbXY`@Øgi`b[`]Y[`Yb`XYb`
DYfgcbU`a`Ub[`Y`"

8]YgYg`DchYbn]U`ZØf`X]Y`<`chY`"Yf]Y`]gh`Yb`cfa`ž`j`cf`U`Ya`k`Ybb`
a`Ub`VYXYb`_hž`XUgg`bi`f`(`%`Dfc`nYbh`XYf`Yi`fcd`À]gW`Yb`<`chY`g`
VYfY]hg`U`_h]j`"?`=bi`h`nYb`"8]Y`5bk`YbXi`b[`Yb`g]bX`j`]Y`Z`À`h][`i`bX`
fY]W`Yb`j`cb`XYf`DYfgcbU`]g]Yfi`b[`]XYf`;`ÀghYf`YVb]ggY`Xi`fW`
XYhU]`]YfhY`5bU`mgYb`j`cb`J`cf`]YVYb`V]g`\]b`ni`f`5i`h`ca`Uh]g]Yfi`b[`
j`cb`6i`W`i`b[`Yb`i`bX`DfY]ga`UbU[`Ya`Yb`h`Ni`_ØbZh][`Y`@Øgi`b[`Yb`
k`YfXYb`XUfØVYf`\]bUi`g`Ui`W`9bYf[`]Ya`UbU[`Ya`Yb`h`i`bX`
df`Àj`Ybh]j`Y`K`Ufhi`b[`]Y]bgW`]Y»Ybž`i`a`XYb`[`Ygh]Y[`YbYb`
6Yhf]YVg`_cghYb`Ybh[`Y[`Ybni`k`]f_Yb"

8]Y`B`c`hk`YbX][`_Y]h`ni`f`5bdUggi`b[`]Ub`bYi`Y`
HYW`b`c`c[`]Yb`

A]h`U`X]YgYb` ðbcj Uh]cbYb`k]fX`Yg`ZØf`<chY`g`i bYf`Àgg`]Wł`ž`g]Wł
Ub`X]Y`g]Wł`k UbXY`bXYb`9fk Ufhi b[Yb`XYf`; ÀghY`Ubni dUggYb`
@Ui h`a U]gWł`"Uk`j Yf`Ub[Yb`X]Y`; ÀghY`Yi hY`gWłbY`YfY`i bX
ZYI]V`YfY`GYfj]Wł`gž`k]Y`n`6`"Y]bYb`cfhgi bUV`Àb[][Yb`7`YWł`!]b
i bX`X]Y`A Ò[`]Wł`_Y]hž`]\fY`gdYn]Y`Yb`K ØbgWłY`ØVYf`a cV]`Y`; YfÀhY
ni ` _`ÀfYb`"I a`X]Yg`ni`YffY]WłYbž`[Y`hYb`bYi Y`FY[Y`b`XYf`9I`!`?`÷
JYfcfXbi b[`UV`XYa`"&": YVfi Uf`&\$&) žX]Y`Yg`<chY`g`Yfa Ò[`]WłYbž
]\fY`ghfUhY[]gWłYb`5bgÀhY`ja`I a`[Ub[`a`]h`?`=Ubni dUggYb`"

BYVYb`XYb`VYfY]hg`j cf`UbXYbYb`Hcc`g`k]Y`7`UhVchgž`X]Y
5bZfU[Yb`VYUfVY]hYbž`i bX`5i hca Uh]g]Yfi b[ggmghYa`Y`ni f
Cdh]a`]Yfi b[`j cb`5V`Ài ZYbž`[]Vh`Yg`nU`fY]WłY`UbXYfY`?`÷
[YghØhnhY`5bk YbXi b[Ybž`X]Y`X]Y`9ZZ]n]Ybni bX`X]Y
; ÀghYni Zf]YXYb`Y]hghY][Yfb`"Gc`_ØbbYb`<chY`g`XmbUa`]gWłY
DfY]g[YghU`hi b[Yb`j cfbY`a Ybž`XYb`DYfgcbU`VYXUfZj cf`YfYfgU[Yb
i bX`gc[Uf`K Ufhi b[gUfVY]hYb`cdh]a`]YfYb`"

8]Y`<chY`Yf]Y`]gh`Ui ZY]bYa`gdUbbYbXYb`K`Y[`XYf
HfUbZcfa`Uh]cb`"8]Y`k UWłgYbXY`ðhY[fUh]cb`j cb`?`=]b`XYb
<chY`VYhf]YV`j Yfgdf]Włh`b]Włh`bi f`k]fhgWłUZh]WłY`JcfhY]`Yž
gcbXYfb`Ui Wł`Y]b`j YfVYggYfhYg`; ÀghYf`YVb]g`"8]Y`NY]h]gh`fY]ž
X]YgY`HYWłbc`c[]Yb`ni`bi hYbž`i a`ja`K`YhVYk YfV`b]Włh`bi f
a`]hni`U`hYbž`gcbXYfb`j cfb`XUVY]`ni`gY]b`"

9]b`i a`ZUggYbXYf`, VYfV`]Wł`ØVYf`U`hi Y`Y`?`÷Hcc`g`]b`XYf
<chY`Yf]Y`Z]bXYh]g]Wł`Ui Wł`Ui Z`k`_c`"Uhž`X]Y`nU`fY]WłY
FYggci fWłb`V]YhYbž`i a`XYb`fYWłh]WłYb`i bX`dfU`h]gWłYb
5bZcfXYfi b[Yb`[YfYWłh`ni`k YfXYb`"

8YhU]`g	
Cfh	@Y]dn][ž8Yi hgWł`UbX
Ei Y`Yb	<ul style="list-style-type: none">• k k k "U\ [n"XY• k k k "a U]gWł`"Uk• k k k "k _c"Uh

6Ygi W\Yb`G]Y`i bg`Ui Z.`i bgYfY!\chY`g"XY