



F]Yg][Y`GUa a Y`_`U[Y. %) "\$\$\$`< chY`g
ZcfXYfb`GW UXYbgYfgUhn`j cb
6cc_]b["Wca`

, VYf`) "\$\$\$`< chY`g]b`9i fcdU`_`U[Yb`[Y[Yb`6cc_]b["Wca
k Y[Yb`k YhhVYk YfVgk]Xf][Yf`DfY]gV]bXi b["
5ba Y`XYgW`i gg.`&-''5i [i gh&\$&) "



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5a ghYfXUa ž`B]YXYf`UbXY`!`b`XYf`< chY`VfUbWY`hi`hg]W
XYfnY]h`Y]b][Yg.` , VYf`) "\$\$\$`< chY`g]b`9i fcdU`g]bX`YbhgYmh`ØVYf
X]Y`dfU_h]n]YfhYb`6YghdfY]g!`?`Ui`gY`b`j`cb`6cc_]b["Wca`i`bX`\\UVYb
g]W`ni`Y]bYf`a`Ugg]j`Yb`GUa`a`Y`_`U[Y`ni`gUa`a`Yb[YgW`cggYb`
8]YgY`?`U[Y`k`]fX`j`cb`XYf`Gh]Zh`b[`< chY``7`U]a`g`5``]UbW
_ccfX]b]Yfh`i`bX`n]Y`h`XUfUi`Z`UVž`GW UXYbgYfgUhn`ZØf`Z]bUbn]Y``Y
J`Yf`i`ghY`ni`ZcfXYfbž`X]Y`< chY`]Yfg`gY]h`&\$\$(`Yf`]hhYb`\\UVYb``8`Ug
I`fhY`]`XYg`9i`fcd`À]gW`Yb` ;`Yf]W`hg`\\cZg`j`ca``%-``GYdhYa`VYf`&\$&(
\\Uh`_`Uf[YghY``hž`XUgg`X]YgY`?`Ui`gY`b`[Y[Yb`XUg
K`YhhVYk`YfVgfYW`h`XYf`9I`j`Yfghc»Yb`"

K Ug`VYk]f_Yb`X]YgY`?`Ui gY`b3`G]Y`\\]bXYfb`<chY`g`XUfUbž
[Øbgh][YfY`5b[YVchY`Ui Z`\\fYb`Y][YbYb`K YVg]hYg`Ubni V]YhYb`"9]b
l a ghUbXž`XYf`b]W`h`bi f`X]Y`DfY]ggYhni b[ž`gcbXYfb`Ui W`X]Y
?cb_i ffYbn`VYY]bhf`ÅW`h][h`\\Uh`8]Y`≠]h]Uh]j Y`ni f`?`U[Y`k i fXY`j cb
ØVYf`" \$`bUh]cbU`Yb`<chY`j YfV`ÅbXYbž`Y]bgW`\\Y»`]W`X`Yg
<chY`j YfV`UbXg`8Yi hgW`\\UbX`f≡5Łž`i bhYfghØ`h`i bX`[Y`\\h`Ui Z
`Ub[Y`YfgY`b`hY`i: cfXYfi b[Yb`ni fØW`"HUhg`ÅW`\\W`\\UVYb`<chY`g`]b
9i fcdU`Xi fW`X]Y`6YghdfY]g!`?`Ui gY`b`Y]bYb`Z]bUbni]Y`Yb`B`UW`hY`
Yf`]hYb`i bX`_ØbbYb`bi b`a Ø[`]W`Yfk Y]gY`V]g`ni `` \$`i `XYf`Ub
6cc_]b["W`a`[YnU`\\hYb`Dfcj]g]cbYb`ni fØW`ZcfXYfbž`Y]bgW`\\Y»`]W`
N]bgYb"

?`U[Y`YfZcfXYfh`gW`bY`Y`9b hgW`Y]Xi b[Yb

8]Y`i: f]gh`ni f`FY[]ghf]Yfi b[`]b`X]YgYf`GUa a Y`_`U[Y`YbXYh`\\Yi hYž
Ua`&-`"5i [i gh`&\$&)``8]YgY`i: f]gh`k i fXY`Yi hfU`j Yf`Åb[Yfhž`i a
a Ø[`]W`gh`j]Y`Y`6YhfcZZYbY`ni `YffY]W`Yb`"≠`XYb`Y`mhYb`K cW`Yb
j cf`XYa`Gh]W`hU[`nY][h`g]W`Y]b`fY[Yg`HfY]VYb`i bhYf`XYb
<chY`]Yfgž`X]Y`g]W`ni gUa a YbgW`\\Y»Ybž`i a`\\fY`5bgdfØW`Y
[Y`hYbX`ni `a UW`Yb`"8]Y`[fØ»hY`6YhY]`][i b[`ghUa a h`Ui g`@`AbXYfb
k]Y`≠U`]Ybž`8Yi hgW`\\UbXž`XYb`B]YXYf`UbXYbž`i: f]YW`Yb`UbX`i bX
² ghYffY]W`ž`k Å`\\fYbX`Ui W`_`Y]bYfY`A`Åf`hY`k]Y`g`UbX`i bX
@]YW`hYbghY]b`]b`F`Y`Uh]cb`ni f`l bhYfbY`a Ybg[fØ»Y`\\c`Y
HY]`bY`a YfnU`\\Yb`Ui Zk Y]gYb"

6cc_]b["W`a`gY`Vgh`\\Uh`Yf`_`Åfhž`_Y]bY`cZZ]n]Y`Y`fYW`h`]W`Y
A]hY]i b[`ØVYf`X]Y`?`U[Y`Yf\\U`hYb`ni `\\UVYb`"8 Ug`l bhYfbY`a Yb
VY`\\Ui dhYhž`gY]h`&\$%*`_Y]bY`DfY]gdUf]h`Åhg`_Ui gY`b`a Y`f`]b
8Yi hgW`\\UbX`Ubni k YbXYb`"8YbbcW`V`Y]Vh`i b`_Ufž`cV`X]YgY
[YghY][YfhY`6YhY]`][i b[`Ub`XYf`GUa a Y`_`U[Y`Ui W`Ui g`XYb
nU`\\fY]W`Yb`6YgW`k YfXYb`j cb`<chY`VYhfY]VYfb`fYgi `h]Yfhž`X]Y`g]W`
Ui Z[fi bX`XYf`?`Ui gY`b`i b[YfYW`h`VY`UbXY`h`ZØ`Yb"

8]Y`k]fhgW`UZh`]W`Yb`5i gk]f_i b[Yb`]a
, VYfV`]W`_

6cc_]b["W`a`\\Uh`Y]bYb`A Uf`hUbhY]`j cb`+&ž`i`i`]b`8Yi hgW`\\UbX

i bX`VYgW\`Yi b)[h'k Y]hYf\`b'gY]b'K UW\ghi a "'æ 'nk Y]hYb'E i UfhU`
&\$&'`k i fXY`Y]b'l a gUhnUbgh]Y['j cb`%*`i 'Ui Z*ž`'A]``UfXYb
8c``Uf'j Yfa Y`XYh" `Hfchn`X]YgYf`9fZc`[Y`[]Vh`Yg`i bhYf`XYb`<chY`]Yfg
Y]bY`fY[Y`fYW\hY`J YfÅf[Yfi b['ØVYf`X]Y`k]fhgW\UZh`]W\Yb
6YX]b[i b[Ybž`X]Y`6cc_]b["Wċa`[YgW\UZZYb`\Uh"8]Y`?`U[Y`_ÖbbhY
b]W\h`bi f`X]Y`8mbUa]_`]bbYf\U`V`XYg`l bhYfbY\`a Ybg`j YfÅbXYfbž
gcbXYfb`Ui W\`XUg`6]`X`XYf`6i W\i b[gd`UhhZcfa`gY`Vghž`X]Y`]b`XYb
`YhnhYb`đ\`fYb`ni f`Xca]b]YfYbXYb`?fUZh`ja`Yi fcdÄ]gW\Yb
<chY`[YgW\ÄZh`k i fXY"

8]Y`<chY`]Yfg`g]bX`g]W\`Y]b)[.`8]Y`DfcnYggY`i a`DUf]hÄhg_`Ui gY`b
\UVYb`X]Y`8]fY`_hVi W\i b[Yb`Yf\YV`]W\`VYY]bhfÅW\h][hž`k Ug]b`XYb
`YhnhYb`nY\`b`đ\`fYb`Y]bYb`FØW_[Ub['j cb`ØVYf`,`i`_]b
8Yi hgW\`UbX`ni f`c`[Y`\UhhY""9]b'l a ghUbXž`XYb`a Ub`]b`Ni _i bZh
[Yk]gg`[YbUi Yf`VYcVUW\hYb`k]fX`' j cf`U`Ya ž`k Ybb`XYb`<chY`g
fØW_V`]W_YbX`GW\UXYbgUbgd fØW\Y`ni [YgdfcW\Yb`k YfXYb""8]Yg
ÖbbhY`b]W\h`bi f`X]Y`GhfUHY[]Y`j cb`6cc]b["Wċa`VYY]bZi ggYbž
gcbXYfb`a Ò[`]W\Yfk Y]gY`Ui W\`X]Y`5fh`i bX`K Y]gYž`k]Y`ni _ØbZh][Y
Cb`]bY!D`UhhZcfa Yb`a]h`<chY`g`j Yf\UbXY`b"

9g`V`Y]Vh`UVni k UfhYbž`k]Y`g]W\`X]Y`fYW\h`]W\Yb
5i gY]bUbXYfgYhni b[Yb`Ybhk]W_Y`b`i bX`]bk]YZfb`X]Y`<chY`]Yfg
j cb`X]YgYf`?`U[Y`dfcZ]h]YfYb`_ÖbbYb""9]bYg`]gh`YXcW\`_`Uf.`8Yf
FYW\hgghfY]h`i a`6cc_]b["Wċa`]gh`U`Yg`UbXYfY`U`g`Y]b
Ui g`Ui ZYbXYg`H\Ya Už`i bX`X]Y`<chY`]Yfg`ghY\Yb`[YgW\`cggYb`]b
XYf`<cZbi b[`Ui Z` YfYW\h][_Y]h"

8YhU]`g	
Cfh	5a ghYfXUa ž`B]YXYf`UbXY
E i Y``Yb	<ul style="list-style-type: none">• k k k "U\ [n"XY• k k k "hU[YggW\Ui "XY• k k k "k _c"Uh

6Ygi W\Yb`G]Y`i bg`Ui Z.`i bgYfY!\`chY`g"XY