

@Øh\] '_f]h]g]Yfh'@/ , \$' - /hi f. '': YhhY ': Yf]Yb
'a]ggUW\ hYh'F Y]gYk YfhY°

5bXfÅ '@Øh\] '_f]h]g]Yfh'X]Y '@hi f!K YfVi b['i bX'VY'Yi W\hYh
<YfUi gZcfXYfi b[Yb'XYf'F Y]gYVfUbW\Yž'XUfi bhYf
Cj Yfhci f]ga 'i bX'8][]hU`]g]Yfi b["



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@i nYfbž'GW\k Y]n'!': ð'XYf'GW\k Y]n'gc f[h'Y]bY'K YfVYU_h]cb'ZØf
5i ZfY[i b[ž'X]Y'g]W\ 'a]h'XYa 'H\Ya U'F Y]gYb'VYgW\ÅZh][h''5bXfÅ
@Øh\]ž'XYf'79C'j cb'; `cVYhfc hYfž'\Uh'g]W\ '_Øfn`]W\ 'ØVYf'Y]b'D'U_Uh
j cb'@hi f'a]h'XYa 'G`c[Ub' GW\ a U'Yf'DfY]gž'ZYhY': Yf]Yb
VYgW\k Yfh"GY]bYf'A Y]bi b['bUW\']gh'X]YgY'8UfghY`i b['fYgdY_h`cg
[Y[YbØVYf'gck c\`XYf`c_U'Yb'6Yj Ò_Yfi b['U`g'Ui W\ 'XYf
[YgUa hYb'F Y]gYVfUbW\Y" '@Øh\]'VYhcbh'Ui Z@]b_YX-ðž'XUgg'F Y]gYb
Y]bY'@VYboggW\i 'Y']ghž'X]Y'ni f'J Ò_Yfj YfghÅbX][i b['VY]hfÅ[h''9f
_f]h]g]Yfhj Y\Ya Ybž'XUgg'gc`W\Y'K YfVYZcfa UhY'Y]bYb[Ub nYb
6Yfi ZgghUbX'j b'Y]b'gW\ 'YW\hYg'@]W\h'fØW_Yb'i bX'XYb'F Y]gY'ÅbXYfb
b]W\h'[YfYW\h'k YfXYb" '6YgcbXYfg'\Yfj cfni \YVYb']ghž'XUgg'Yf
VYfY]hg'ni j cf'X]Y'K YfVY[Y'XYf'j cb'GW\k Y]n'Hci f]ga i g
\]bhYfZfU[h'\Uh'i bX'Ui ZX]Y'K]W\h][_Y]h'j cb'ni Zf]YXYbYb'?i bXYb

U`g`X]Y`VYghY`K`YfVi`b[`\]bk`Y]gh"5i`W`UbXYfY`GW`k`Y]nYf`K`YfVYf`
`UVYb`g]W`XYf`?f]h]_`Ub[`YgW`cggYb""?UgdUf`@cYVžGYb]cf`
7cbgi`hUbh`VY]7F?žVYhcbhž`XUgg`Dfcj`c_Uh]cb`]b`XYf`K`YfVi`b[`
nk`Uf`VYfØ`fYbž`UVYf`b]W`h]Yf`YhnYb`gc`hYž`k`Å`fYbX`:`fUb`6cX]bž`
79C`j`cb`VcX]b"W`cbgi`h]b[`žX]Y`?Ua`dU[`bY`U`g`i`bUb[`Ya`YggYb`
VYnY]W`bYh""8]Y`K`YfVYU[`Ybhi`f`@hi`f`U`h`V]g`Ub[`b]W`h`Ui`ZX]Y`
6YXYb_Yb`fYU[`]Yfh"

8]Y`8]g_i`gg]cb`ØVYf`X]Y`K`YfVi`b[`]Z`h`b`Y]bY`NY]hž`]b`XYf`XYf`
Hci`f]ga`i`ggY`hc`f`j`cf`[`fc»Yb`<YfUi`gZcfXYfi`b[`Yb`ghY`h""8]Y`GF`J`
:`UW`hU[`]b[`]U`h`h`Ya`Uh]gW`Ub`F`Y`Yj`Ubn[`]Yk`cbbYb""æ`bYi`Yb`
:`cfa`Uh`XYf`GF`J`!5fYbUž`]bgd]f]Yfhj`cb`XYf`GF`:`!GYbXi`b[`]5fYbUž`
`Uh`GF`J`!Df`Åg]XYbh`A`Ufh]b`K`]h`k`Yf`XUg`9j`Ybh`bUW`Y`Y`f`a`Å»][`Yb`
9f[`]Vb]ggYb`]b`XYb`ZfØ`YfYb`HU[`]b[`]Yb`]b`GYj`]U`i`bX`DUfa`U`bYi`
Ui`Z[`]Y`Y[`]h""8UVY`]k`i`fXYb`H`Y`a`Yb`k`]Y`X]Y`g]W`j`Yf`ÅbXYfbXY`
FY]gY`UbXgW`UZh`i`bX`Cj`Yfhci`f]ga`Ui`gZØ`f`]W`X]g_i`h]Yfh`i`bhYf`
XYb`8]g_i`h]YfYbXYb`k`UfYb`dfca`]bYbhY`J`YfhfYhYf`XYf`6fUbW`Yž`
i`bhYf`UbXYfYa`6]f[`]h`G`YY[`]Yfg`j`cb`<Y`V`]b[`]FY]gYb`i`bX`D]YffY`!
5`U]b`FY[`]U`]ž`A`]h[`]fØbXYf`j`cb`9Vcc`Yfg""FY[`]U`]ghY`hY`X]Y`:`fU[`]Y`
bUW`XYf`Ni`_i`bZh`XYf`FY]gY`Yi`dYfhYb`i`bX`VYhcbhY`X]Y`
B`ch`YbX][`]Y]h]cb`GYfj`]W`i`bX`æbcj`Uh]cb`]b`XYf`6fUbW`Y"

5b[`]Yg]W`hg`j`cb`Cj`Yfhci`f]ga`Åi`»YfhYb`g]W`Ui`W`X]j`YfgY`
9i`dYfhYb`VYgc`f[`]h`ØVYf`X]Y`5i`gk`]f_i`b[`]Yb`Ui`ZX]Y`9]b`Y]a`]gW`Yb`"
@Øh\`]d`ÅX]YfhY`]b`X]YgYa`?cbhYi`h`ZØf`Yi`_i`g]j`YfY`i`bX`hYi`fYfY`
FY]gYb`i`bX`ghY`hY`X]Y`:`fU[`]Yž`c`V`X]Yg`ZØf`:`Ua`]Yb`Z]bUbn]Y`
hfU[`]VUf`gY]"

Dfc[`]bcgYb`ZØf`X]Y`F`Y]gYVfUbW`Y`

æ`XYb`Y`hnhYb`J`fYb`U`h]g]W`X]Y`Gh]a`a`i`b[`]a`Hci`f]ga`i`g`
a`Yf`_]W`[`]Yk`UbXY`h`K`Å`fYbX`&\$&`U`g`XUg`J`f`XYf`Ub[`]gUa`Yb`
;`YbYgi`b[`]bUW`XYf`7cfcbU!`?f]gY[`]U`hž`nY][`]Yb`X]Y`
6i`W`i`b[`]gnU`Yb`ZØf`&\$&(`Y]bY`_]UfY`F`ØW`_Y`f`ni`f`B`cfa`U`]h`Åh`
8Yi`hgW`UbX`j`YfnY]W`bYhY`Y]bYb`5bgh]Y[`]XYf`i`f`Ui`VgfY]gYb`j`cb`
(`)A`]cbYb`]a`J`cf`U`f`Ui`Z`+%`A`]cbYb""8]YgY`dcg]h]j`Y`
9bhk`]W`_i`b[`]k`]fX`Ui`h`9i`fca`cb]hcf`æhYfbUh]cbU`Ui`W`[`]c`VU`
g]W`hVUf.`K`Y`hk`Y]h`k`i`fXYb`&\$&(`a`]bhYfbUh]cbU`Yb`i`f`Ui`Vg!`i`bX`
;`YgW`ÅZhgfY]gYj`Yf`Y`f[`]YgW`ÅhnhY`(`ž`+`6`]cbYb`i`G!8c`Uf`

i a [YgYmhž'a]h'Y]bYf'Dfc[bcgY'j cb'Yhk U') '6]'cbYb'I G!8c`Uf'ZØf
&\$&) "'Hfc hn'XYf'<YfUi gZcfXYfi b[Yb'k]Y'ǂZUh]cb'V'Y]Vh'X]Y
FY]gY'i gh'cWŁž'k cVY]a Y\fk ÒWŁ][Y'I f'Ui VgfY]gYb'VY]j]Y'Yb
<Ui g\U'hYb'Y]bYb'\c\Yb'GhY''Ybk Yfh'\UVYb"

8]YgY'XmbUa]gWŁY'A Uf_hYb hk]W_ i b['Vf]b[h'Ui WŁ'J YfÀbXYfi b[Yb
a]h'g]WŁ"'8][]hU']g]Yfi b['i bX'? Øbgh]WŁY'ǂhY''[Ybn'g]bX'nYbhfU'Y
H\Ya Ybž'X]Y'j b'Ni _i bZh'X]Y'6fUbWŁY'dfÀ[Yb'k YfXYb"'5_hi Y''
k YfXYb'VYfY]hg'* * 'i 'U''Yf'FY]gYVi WŁi b[Yb'cb']bY' [YhÀh][hž'i bX
Yg'k]fX'Y]b'5bgh]Y['Ui ZØVYf'+\$'i 'V]g'&\$&+'dfc[bcgh]n]Yfh"'8]Yg
ghY''h'hfUX]h]cbY''Y'; YgWŁĀZhga cXY''Y'j cb'FY]gYVØfcg'i bX
J YfUbghU'hYfb'j cf']a a YbgY'<YfUi gZcfXYfi b[Yb"'K Ā\fybX'X]Y
ǂhY[fUh]cb'j cb'? =]b'6i WŁi b[gdfcnYggY'VYfY]hg'VY]Y]bYa '8f]hY'
XYf'I bhYfbY\ a Yb'UV[YgWŁ'cggYb']ghž'VYZ]bXYb'g]WŁ'j]Y'Y'bcWŁ'j b
XYf'HYghd\ UgY"'8]Y'FY]gYVfUbWŁY'g]Y\h'g]WŁ'&\$&) 'Yhk U'j cf
I bk Ā[VUf_Y]hYbž'X]Y'g]WŁ'Ui g'bYi Yb'HYWŁbc'c[]Yb'i bX
[Ycdc']h]gWŁYb': U_hcfYb'Yf[YVYb'_ØbbhYb"

5b[Yg]WŁhg'U''X]YgYf'9b hk]W_ i b[Yb']gh'_Ufž'XUgg'X]Y'8]g_i gg]cb
i a 'X]Y'K YfVYghfUhY[]Yb'i bX'XYb'I a [Ub['a]h'Cj Yfhci f]ga 'i bX
UbXYfYb'<YfUi gZcfXYfi b[Yb'ZØf'X]Y'6fUbWŁY'j cb'Yb hgWŁY]XYbXYf
6YXYi hi b['jgh"'8]Y'Gh]a a Ybž'X]Y'ZØf'a Y\f'E i U']hÀh]b'XYf
FY]gYVfUbWŁY'd'ĀX]YfYbž'[Yk]bbYb'Ub'; Yk]WŁhž'k Ā\fybX
['Y]WŁnY]h]['bYi Y'@Øgi b[Yb'ZØf'X]Y'Ub\U'hYbXYb
<YfUi gZcfXYfi b[Yb'[YZi bXYb'k YfXYb'a ØggYb"

8 YhU]`g	
C fh	@i nYfbž'GWŁ k Y]n
E i Y''Yb	<ul style="list-style-type: none">• k k k "bUi "WŁ• UVci hhfUj Y''WŁ• k k k "]hV"WŁa

6Ygi WŁYb'G]Y'i bg'Ui Z.'i bgYfY!\chY`g"XY