

?fYi nZU\fhYb]a '5i Zk]bX. '6fYa Yf\Uj Yb gYhnh Ui Z'bUW\\U`h][Yb 'Hci f]ga i g°

?fYi nZU\fhYb Vcca Yb hfchn I a k Y`hVYXYb_Yb" Dfc[bcgYb nY][Yb", A]``]cbYb DUggU[]YfY &\$&) /6fYa Yf\Uj Yb]bj Ygh]Yfh]b bYi Y HYfa]bU`g"



6fYa Yf\Uj Ybž8Yi hgW\`UbX`!`?fYi nZU\fhYb`YfZfYi Yb`g]W\`hfchn
]\fYf`i a k Y`hhYW\b]gW\Yb`< YfUi gZcfXYfi b[Yb`Y]bYf
i b[YVfcW\YbYb`6Y`]YVh\Y]h"\8]YgY`K cW\Y`VYf]W\hYhY`XYf

\[\phYfbUh]cbU`Y`?fYi ngW\]ZZZU\fhgj YfVUbX`7@\5 j cb`Y]bYa
Y]bXfi W_gj c``Yb`K UW\ghi a ... Øf`XUg`\J\f`&\\$\) k YfXYb`bU\Yni '',
A]``]cbYb`DUggU[]YfY`k Y`hk Y]h'Yfk UfhYhz'k Ug`Y]bYa `Ni k UW\g'j cb
ZUgh'-ı '[Y[YbØVYf`XYa 'Jcf'U\f`Ybhgdf]W\h"\8UVY]`a UW\hYb`U``Y]b
XfY]`A]``]cbYb`XYi hgW\Y`DUggU[]YfY'j cb`X]YgYf`FY]gYZcfa
; YVfUi W\z`k Ug`Y]bYb`_`UfYb`HfYbX`\]b`ni f` 8Ya c_fUh]g]Yfi b[
XYg`?fYi nZU\fhhci f]ga i g`nY][hz'k]Y`DfcZYggcf`5`YI]g
DUdUh\UbUgg]g'j cb`XYf`< cW\gW\i`Y`6fYa Yf\Uj Yb`VYhcbh"\8]Y
?cghYb`ZØf`Y]bY`?fYi nZU\fhYbhgdfYW\Yb`a]hh`Yfk Y]`Y`cZh
XYb`Yb][Yb`[Y\cVYbYf`DUi gW\U`fY]gYbz'k Ug`Y]b`VfY]hYfYg

Di V^*]_i a "Ubgdf]W\\h"'@Ui h'\\i hY\b'i b'\\]bbY\b'\Yfn]Y\\hY\\X]Y'6fUb\\X\Y]a "\Y\hn\hY\b'\\\J\\f'\Y]\bY\b'\I a gU\hn'j cb'\gU\h\Y\b'\(\%'\A\)\"]Uf\X\Y\b'\8\c\``\Uf"

8 Yf'\c\Y'9bYf[]Yj YfVfUi W\'j cb'?fYi nZU\fhgW\]ZZYb'V\Y]Vh'YxcW\
Y]b'Yfbgh\UZhYg'DfcV'Ya "'J]Y'Y'GW\]ZZY'bi hnYb'GW\k YfÒ'ž'XUg'j]Y`
i a k Y'hgW\AX`]W\Yf']gh'U`g'8]YgY`ži bX'j Yfi fgUW\Yb'XUVY]
Yf\YV`]W\Y'7C &!9a]gg]cbYb"'9]bY'5bU`mgY'nY][hž'XUgg'Y]bY
GW\]ZZgfY]gY'j cb'; fc > Vf]hUbb]Yb'bUW\'BYk'Mcf_'a Y\f'U`g'HcbbYb'7C &!Ÿei]j U`YbhY'dfc'DUggU[]Yf'YfnYi [hž'k À\fYbX'Y]b
:`i ['bi f'Yhk U'&ž, 'HcbbYb'j Yfi fgUW\h''GY`Vgh']a '<UZYb'VYbOh][Yb
?fYi nZU\fhgW\]ZZY'cZh'Ghfca ž']bXYa 'g]Y'X]Y'A chcfYb'k Y]hYf`Ui ZYb
`UggYbž'k Ug'k Y]hYfYb'7C &!5i gghc > 'VYXYi hYh'''Gc`W\Y'I a ghÀbXY
k YfZYb'k]W\h][Y': fU[Yb'ni f'O_c`c[]gW\Yb'6]`Ubn'XYg
?fYi nZU\fhhci f]ga i g'Ui Zž'k cVY]'D`UbYh'K]ggYb'Ui Z'X]Y'\c\Yb
5VZU``a Yb[Yb'i bX'XUg'DchYbn]U``ni f'NYfghÒfi b['Ya dZ]bX`]W\Yf
2 _cgmghYa Y'j Yfk Y]gh"

BUWX\U`h][_Y]hgghfUhY[]Yb`]b`XYf ?fYi nZU\fhVfUbWXY

8 Ybbc W 'V 'Y]Vh'X]Y '[YgUa hY '6fUb W Y 'j cb 'Zcgg] 'Yb '6fYbbghc ZZYb UV \ Àb[][ž'k Ug 'XUg '9ffY] W Yb 'j cb '? `]a Un]Y 'Yb 'Yfg W k Yfh" 8 Yi hg W `Ub X 'ghfY Vh' HfY]V \ Ui g[Ugb Yi hfU`]h Àh 'V]g '&\$() 'Ub ž k À\fYb X 'X]Y 'a Y]ghYb '? fYi nZU\fhUb V]YhYf 'Yfgh 'ZØf' &\$) \$

_`]a UbYi hfU``gY]b`a ÒWkhYb"`8]YgY`8]g_fYdUbn`nk]gWkYb`XYf
7Uf[c!K]fhgWkUZhii bX`XYb'?`]a Un]Y`Yb`a i gg`Ub[Y[Ub[Yb
k YfXYbžii a `Y]bY`hfU[ZÀ\][Y`Ni_i bZh`ZØf`XYb`?fYi nZU\fhhci f]ga i g
ni `g]WkYfb"

2 _cbca]gWXY'i bX'gcn]U`Y'=a d`]_Uh]cbYb

Y\b`]W\ k]Y`X]Y`O_c`c[]gW\Yb`5gdY_hY`]gh'Ui W\ XYf`k]fhgW\UZh`]W\Y
9]bZi gg'j cb'?fYi nZU\fhYb'Ui Z'Ub[YZU\fYbY`GhÀXhY`b]W\h'ni
j YfbUW\`Agg][Yb''?fYi nZU\fhhci f]ghYb`[YVYb']a '8i fW\gW\b]hh
XfY]a U``k Yb][Yf'; Y`X'Ui g'U`g'<chY`i f`Ui VYfž'k Ug'XYb``c_U`Yb
I bhYfbY\a Yfb'b]W\h'ni [i hY_ca a h''<]bni '_ca a hž'XUgg'&\$!(\$i
XYf'; AghY`k A\fYbX`XYg`5b`Y[Ybg'b]W\h'Y]ba U``X]Y`GW\]ZZY
j Yf`UggYb''8Ug'\Uh'ni f': c`[Yž'XUgg'X]Y`<UZYb]bZfUghfi _hi f'cZh
Ybcfa 'hYi Yf'Ub[YdUggh'k YfXYb'a i gg''GhAXhY`k]Y`JYbYX]['i bX
5a ghYfXUa 'fYU[]YfYb'XUfUi Z'a]h'A U» bU\a Yb'k]Y`XYa
5b_Yfj YfVch'ZØf'[fc»Y'?fYi nZU\fhgW\]ZZY'cXYf'XYa 'D`Ubž'X]YgY`UV
&\$') 'Ui g'XYa 'GhUXhnYbhfi a 'ni 'j YfVUbbYb'''Gc`W\Y
9bhgW\Y]Xi b[Yb'g]bX'bchk YbX][ži a 'X]Y`k]fhgW\UZh`]W\Yb'J`cfhY]'Y
XYg'?fYi nZU\fhhci f]ga i g'ni 'a UI]a]YfYbz'c\bY'X]Y
@YVYbgei U`]h\h'i bX'I a k Y'h'c_U`ni 'VYY]bhf\W\h][Yb''

±og[YgUa highY\hiX]Y'?fYi nZU\fhVfUbW\Y'Ub'Y]bYa 'GW\Y]XYk Y["K À\fYbX'X]Y'BUW\ZfU[Y'bUW\'X]YgYb' gW\k]a a YbXYb'<chY`g Vcca hii bX'X]Y'5b[YVchY'ghYh]['j]Y`ZÀ`h][Yf'k YfXYbž'a ØggYb 5bV]YhYfž'Dc`]h]_'i bX'; YgY``gW\UZh'[Ya Y]bgUa 'Ub'@Ògi b[Yb UfVY]hYbž'i a 'X]Y'Ò_c`c[]gW\Yb'i bX'gcn]U`Yb'<YfUi gZcfXYfi b[Yb ni 'a Y]ghYfb"'9g'V`Y]Vh'UVni k UfhYbž']b'k Y`W\Y'F]W\hi b['g]W\X]YgYf'Vcca YbXY'A Uf_h'Ybhk]W_Y`b'k]fX'i bX'k]Y'g]W\X]Y<<U`hi b['XYf'JYfVfUi W\Yf'[Y[YbØVYf'bUW\\U`h][Ya 'FY]gYb k UbXY`b'k]fX"

8 YhU]`g	
Cfh	6fYa Yf\Uj Ybž'8Yi hgW\`UbX
EiY``Yb	k k k "Vi hYbi bV]bbYb"XY
	k k k "d`UbYh!k]ggYb"XY

8 YhU]`g	
	• k k k "hU[YggWXUi "XY

 $6 \ Y \ gi \ WX \ Y \ b \ G] \ Y \ 'i \ b \ g' \ Ui \ Z. \ 'i \ b \ g \ Y \ f \ Y! \ \ c \ h \ Y \ `g'' \ X \ Y$